# Brand Audit: Twin Peaks

# What twin peaks is doing well

- Strong Brand Image: Twin Peaks is recognized as an "ultimate sports lodge" and a "breastaurant," known for its unique theme and atmosphere [191].
- Expansion and Growth: The brand has been rapidly expanding, with nine new restaurants opened in 2024 and franchise agreements for 24 new locations [197].
- High Average Sales: Twin Peaks franchises have an average sales volume of \$5.81 million, indicating strong financial performance [158].
- Positive Customer Experience: Reviews highlight excellent service, a welcoming atmosphere, and highquality food, contributing to customer satisfaction [181][185].

## Recent developments at twin peaks

- Bankruptcy Filing: DMD Ventures, a Twin Peaks franchisee in Florida, filed for Chapter 11 bankruptcy due to a \$12 million lawsuit [161][163].
- IPO Plans: Twin Peaks is set to go public on January 30, 2025, with plans to use proceeds to pay down debt and develop new restaurants [162][165].
- Expansion and Conversions: The company is converting 30 out of 60 Smokey Bones restaurants to Twin Peaks and plans to open 16 new units in 2025 [162][165].
- Growth and Recognition: Twin Peaks opened nine new locations in 2024 and received industry accolades [172][179].

# Brand perception

- Current Market Perception: Twin Peaks is perceived as a successful and growing brand in the sports bar and restaurant industry, with plans to go public soon [115][135]. It is recognized for its unique atmosphere, scratch-made food, and signature 29-degree draft beer [57][140].
- Brand Image: Twin Peaks is branded as the "ultimate sports lodge," known for its attractive female servers, referred to as "Twin Peaks Girls," and a focus on creating a specific environment for sports enthusiasts [51][60]. The brand emphasizes quality food and beverages, with a strong focus on customer experience [134].

• Consumer Loyalty: Twin Peaks has cultivated strong brand loyalty, with high average unit volumes and a dedicated customer base [132][135]. The brand's unique offerings and atmosphere contribute to its competitive edge in the market [133].

# Brand opportunities

- Opportunities for Twin Peaks:
  - IPO and Expansion: Twin Peaks' upcoming IPO on January 30, 2025, presents an opportunity to raise capital for debt reduction and further expansion [162][165].
  - Conversion Strategy: Converting 30 Smokey Bones restaurants to Twin Peaks locations can enhance brand presence and market share [162][165].
  - Strong Brand Image: Leveraging its reputation as the "ultimate sports lodge" can attract more sports enthusiasts and expand its customer base [51][60].
- Capitalizing on Opportunities:
  - Twin Peaks has already begun expanding by opening nine new locations in 2024 and planning 16 new units in 2025 [197][162].
- White Space in the Restaurant Category:
  - Diverse Menu Offerings: Expanding menu options to include healthier or more diverse food choices could attract a broader audience.
  - Digital Engagement: Enhancing digital presence and delivery services could tap into the growing demand for convenience and online ordering.

# Competitor & Industry Audit

## Trends in the vertical

- Technological Integration: The restaurant industry is increasingly adopting technology, such as contactless payments and digital menu kiosks, to enhance customer experience and operational efficiency [91][92].
- Sustainability and Plant-Based Menus: There is a strong trend towards sustainability, with more restaurants offering plant-based menu options to meet consumer demand for environmentally friendly choices [28][30].
- Personalized Dining Experiences: Restaurants are focusing on personalized dining experiences, including options for solo diners and interactive dining experiences like sharing plates [25][30].

• Economic Challenges: The industry faces economic challenges, including labor shortages and inflation, impacting pricing strategies and operational costs [27][9].

## Competitors

- Hooters: Known for its casual dining and sports bar atmosphere, Hooters is a direct competitor to Twin Peaks. It has a strong brand presence with over 300 locations, offering a similar "breastaurant" experience with a focus on sports and entertainment [17][20].
- Tilted Kilt: This brand offers a Celtic-themed sports bar experience and competes in the same
  "breastaurant" niche. Tilted Kilt is known for its unique theme and engaging atmosphere, although it has
  fewer employees compared to Twin Peaks [14][17].
- Buffalo Wild Wings: Specializing in wings and sports entertainment, Buffalo Wild Wings is a major player in the sports bar sector. Its strength lies in its extensive menu and strong brand recognition in the sports dining space [13][17].
- Ruby Tuesday: While not a direct "breastaurant" competitor, Ruby Tuesday offers casual dining with a focus on American cuisine, competing for the same customer base seeking a relaxed dining experience [13].

These competitors leverage their unique themes, extensive menus, and strong brand recognition to compete in the casual dining and sports bar market.

## **Emergent brands**

- Bubbakoo's Burritos: This Mexican chain is expanding rapidly, having opened 17 new restaurants in 2023 and 14 more by mid-2024. It is focusing on the Midwest for further expansion and is well-positioned to enter non-traditional markets [104].
- Craveworthy Brands: This multi-brand restaurant company has experienced record-breaking growth since its inception in 2023, marking 2024 with significant expansion [37].
- Saucy by KFC: A new spin-off from KFC, Saucy focuses on chicken fingers and offers 11 different sauce flavors, targeting a new generation of chicken lovers [109].
- Freddy's: The chain is expanding into Canada with plans to open three new locations, starting in Winnipeg in 2025, as part of a long-term strategy to impact the North American market [102].
- Hot 'N Now: Once a large chain in Michigan, developers are planning to revive and expand the brand, which previously operated over 100 drive-thru locations [103].

# Audience Identification

# Current & aspirational audiences

- Current Target Audiences:
  - Twin Peaks targets sports enthusiasts, offering a sports lodge experience with wall-to-wall televisions for sports viewing [221].
  - The brand appeals to those seeking a unique dining experience with scratch-made American food and 29-degree draft beer [203][221].
  - The all-female wait staff, known as Twin Peaks Girls, is a significant part of the brand's identity, attracting customers who appreciate attentive service [223].
- Aspiration Audiences:
  - Health-conscious individuals could be an opportunity, as there is a growing trend towards healthier dining options [212].
  - New movers and young professionals seeking new dining experiences could be targeted through strategic marketing and location choices [237].

## Audience competitor interactions

### Audience Competitor Interactions

#### **Current Target Audiences**

- 1. Sports Enthusiasts
  - Hooters: Sports enthusiasts are likely to frequent Hooters for its similar sports bar atmosphere, with numerous televisions for sports viewing. Hooters' established brand presence and sportscentric environment make it a strong competitor for this audience.
  - Tilted Kilt: This audience might be attracted to Tilted Kilt's Celtic-themed sports bar, which offers a unique twist on the traditional sports viewing experience. The theme and atmosphere can be appealing to those looking for something different.
  - Buffalo Wild Wings: Known for its extensive sports entertainment offerings, Buffalo Wild Wings is a major competitor for sports enthusiasts. Its focus on wings and sports makes it a popular choice for this audience.
  - Ruby Tuesday: While not primarily a sports bar, Ruby Tuesday may attract sports enthusiasts looking for a more relaxed dining experience with some sports viewing options.
- 2. Unique Dining Experience Seekers

- Hooters: Offers a similar "breastaurant" experience with a focus on entertainment and casual dining, appealing to those seeking a unique dining atmosphere.
- Tilted Kilt: The Celtic theme provides a distinct dining experience that can attract those looking for something different from the typical sports bar.
- Buffalo Wild Wings: Its extensive menu and sports-centric environment offer a unique dining experience for those interested in sports and casual dining.
- Ruby Tuesday: Provides a more traditional casual dining experience, which may appeal to those seeking a relaxed atmosphere with American cuisine.
- 3. Customers Appreciating Attentive Service
  - Hooters: Known for its attentive service and engaging staff, Hooters competes directly with Twin Peaks in attracting customers who value this aspect of the dining experience.
  - Tilted Kilt: Offers a similar level of service with its themed wait staff, appealing to customers who appreciate attentive and engaging service.
  - Buffalo Wild Wings: While not focused on the same level of personalized service, it offers a lively atmosphere that can attract customers looking for a fun dining experience.
  - Ruby Tuesday: Focuses on providing good customer service in a more traditional dining setting, appealing to those who prioritize service quality.

#### Aspirational Audiences

- 1. Health-Conscious Individuals
  - Hooters: May not be the first choice for health-conscious individuals due to its menu focus, but could attract them with healthier menu options if available.
  - Tilted Kilt: Similar to Hooters, it may need to offer healthier options to attract this audience.
  - Buffalo Wild Wings: Could appeal to health-conscious individuals with menu items like salads and grilled options, but may need to emphasize these choices more.
  - Ruby Tuesday: Offers a salad bar and healthier menu options, making it a more attractive choice for health-conscious diners.
- 2. New Movers and Young Professionals
  - Hooters: Can attract this audience with its casual and lively atmosphere, especially if located in areas with a high concentration of young professionals.
  - Tilted Kilt: The unique theme and engaging atmosphere can appeal to young professionals looking for new dining experiences.
  - Buffalo Wild Wings: Its strong brand recognition and sports entertainment focus can attract young professionals interested in socializing and sports.

 Ruby Tuesday: Offers a more traditional dining experience that may appeal to new movers seeking familiar American cuisine in a relaxed setting.

## Audience engagement ideas

### Current Target Audiences

#### Sports Enthusiasts

- Strategies/Ideas:
  - Partnerships with Sports Leagues and Events: Collaborate with local sports leagues or sponsor sports events to increase visibility among sports fans.
  - In-venue Sports Events and Promotions: Host live sports events or themed nights with special promotions to draw in sports enthusiasts.
- Resonance:
  - These strategies leverage the existing interest in sports, providing fans with a venue that enhances their viewing experience and aligns with their passion.

#### **Unique Dining Experience Seekers**

- Strategies/Ideas:
  - Food and Beverage Tastings: Organize exclusive tasting events for new menu items or seasonal beers to attract foodies.
  - Influencer Collaborations: Partner with food bloggers and influencers to showcase the unique dining experience and menu offerings.
- Resonance:
  - Tastings and influencer endorsements create buzz and provide firsthand experiences that highlight the uniqueness of the dining experience, appealing to those seeking something different.

#### **Customers Appreciating Attentive Service**

- Strategies/Ideas:
  - Customer Loyalty Programs: Develop a loyalty program that rewards frequent visits and engagement with personalized service.
  - Behind-the-Scenes Content: Share content that highlights the training and dedication of the Twin Peaks Girls, emphasizing the quality of service.

- Resonance:
  - These strategies emphasize the attentive service aspect, fostering a personal connection and appreciation for the staff's efforts.

### Aspirational Audiences

#### Health-Conscious Individuals

- Strategies/Ideas:
  - Menu Transparency and Health Options: Introduce and promote healthier menu options with clear nutritional information.
  - Wellness Events and Collaborations: Host events focused on wellness, such as yoga brunches or partnerships with fitness centers.
- Resonance:
  - Providing health-focused options and events aligns with the values of health-conscious individuals, making them feel considered and catered to.

#### New Movers and Young Professionals

- Strategies/Ideas:
  - Local Community Engagement: Participate in local community events and offer special promotions for new residents.
  - Networking Events and Happy Hours: Organize networking events or themed happy hours to attract young professionals looking to connect.
- Resonance:
  - Engaging with the community and offering networking opportunities appeals to new movers and young professionals seeking to establish connections and explore new venues.

# Audience messaging

### Current Target Audiences

- Sports Enthusiasts
  - Headline: "Catch Every Game, Every Time at Twin Peaks!"

- Explanation: This messaging emphasizes the comprehensive sports viewing experience, appealing to fans who don't want to miss any action. The promise of "every game, every time" highlights the extensive coverage available.
- Unique Dining Experience Seekers
  - o Headline: "Savor the Flavor: Scratch-Made American Classics & Ice-Cold Brews!"
  - Explanation: Highlighting "scratch-made" and "ice-cold brews" appeals to those looking for quality and authenticity in their dining experience. It suggests a commitment to freshness and taste.
- Customers Appreciating Attentive Service
  - Headline: "Experience Service with a Smile from Our Twin Peaks Girls!"
  - Explanation: This messaging focuses on the attentive and friendly service provided by the Twin Peaks Girls, which is a key part of the brand's identity. It appeals to customers who value personal interaction and hospitality.

### Aspirational Audiences

- Health-Conscious Individuals
  - Headline: "Healthy Meets Hearty: Discover Our New Nutritious Menu Options!"
  - Explanation: This headline addresses the growing trend towards healthier eating by suggesting that Twin Peaks offers nutritious choices without sacrificing flavor or satisfaction. It invites health-conscious diners to explore new options.
- New Movers and Young Professionals
  - Headline: "Find Your New Favorite Spot: Twin Peaks Awaits!"
  - Explanation: This messaging targets individuals seeking new experiences, positioning Twin Peaks as a fresh and exciting option. It suggests a welcoming environment for those looking to establish new dining habits in a new area.

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