#### **Brand Audit: Rubio's**

Analyzes a brand's opportunities, competitors, and audience. Just enter the brand name and category they operate in.

## **Owned Space**

### What Rubio's is doing well

- Menu Innovation: Rubio's Coastal Grill continues to innovate its menu, recently adding Wild Grouper to its offerings [44].
- Customer Experience: The brand is known for its flavorful food and attentive, friendly staff, which enhances the customer experience [172].
- Mobile App: Rubio's launched a revamped mobile app to improve the guest ordering experience and make it easier to earn and redeem rewards [177].
- Brand Identity: Rubio's maintains a strong brand identity with its Baja-inspired, Mexican flavors and emphasis on fresh, quality ingredients [175].

### Recent developments at Rubio's

- Bankruptcy and Closures: Rubio's Coastal Grill filed for Chapter 11 bankruptcy on June 5, 2024, and closed 48 restaurants in California [152][154][160].
- New Ownership: TREW Capital Management, led by former Famous Dave's CEO Jeff Crivello, will acquire Rubio's assets using a \$40 million credit bid [151][121].
- New Menu Collaboration: Rubio's launched the "All-World Breakfast Burrito" in collaboration with professional surfers Griffin and Crosby Colapinto [153].
- Flagship Restaurant: A new flagship restaurant opened on March 28, 2024, serving as a prototype for future updates [159].

#### **Brand perception**

- Current Market Perception:
  - Rubio's is currently perceived as a struggling brand, having filed for bankruptcy twice, in 2020 and 2024, and recently closed 48 locations [52][63][62].
- Brand Image:
  - Rubio's brand image is centered around its coastal and fresh Mexican cuisine, particularly known for its fish tacos. The brand has evolved through several iterations, from "Rubio's, Home of the Fish Taco" to "Rubio's Coastal Grill" [51][52][200].
- Consumer Loyalty:

Rubio's has a dedicated customer base, as evidenced by positive reviews highlighting the
quality of food and service [33]. However, the brand's financial struggles and closures may
impact long-term loyalty compared to more stable competitors [56][63].

## **Brand opportunities**

- Opportunities for Rubio's in QSR:
  - Menu Innovation: Continuously introducing new and unique menu items, such as the recent addition of Wild Grouper, can attract new customers and retain existing ones [44].
  - Enhanced Customer Experience: Leveraging their reputation for flavorful food and friendly service to differentiate from competitors [172].
  - Digital Engagement: Expanding the use of their revamped mobile app to improve customer convenience and loyalty [177].
- White Space in QSR:
  - Health-Conscious Offerings: There is a growing demand for healthier, fresh, and sustainably sourced food options in the QSR category, which Rubio's can capitalize on given its emphasis on quality ingredients [175].

## **Competitor & Industry Audit**

#### Trends in the vertical

- Digital-Only Quick Service Restaurants: The rise of digital-only QSRs, which prioritize technology over traditional front-of-house operations, is a significant trend [3][13][146].
- Simplification: There is a strong movement towards simplifying menus and business models to enhance efficiency and customer experience [1][145].
- Technological Advancements: Increased use of AI, automation, self-service kiosks, and digital ordering platforms is transforming the industry [10][93][148].
- Consumer Behavior Shifts: There is a noticeable shift in consumer preferences towards convenience and digital interactions, driven by the pandemic [11][18][19].
- Market Growth: The QSR industry is expected to continue growing, with a projected CAGR of 5.1% from 2020 to 2027 [4].

### Competitors

- Chipotle Mexican Grill: Known for its focus on fresh, high-quality ingredients and customizable
  menu options, Chipotle has expanded to over 2,650 locations globally [77]. Its strength lies in its
  strong brand reputation and commitment to sustainability.
- Qdoba: Offers a similar menu to Chipotle with a focus on Mexican cuisine. Qdoba differentiates itself with unique flavors and free guacamole and queso [72][77].

- Taco Bell: A major player in the QSR market, Taco Bell is known for its innovative menu items and extensive marketing campaigns. It operates over 7,200 outlets [74].
- Moe's Southwest Grill: Competes with a focus on fresh ingredients and a fun, family-friendly atmosphere. Moe's is known for its welcoming environment and diverse menu [77].
- Baja Fresh: Emphasizes fresh, high-quality ingredients and a made-to-order approach. Baja Fresh is known for its healthier menu options compared to traditional fast food [72][77].
- Del Taco: Combines Mexican cuisine with American fast food, offering a diverse menu that
  includes burgers and fries alongside tacos and burritos. Del Taco is known for its value pricing
  [72][77].

## **Emergent brands**

- 7 Brew: Named QSR's 2023 Breakout Brand of the Year, 7 Brew focuses on a simple model of "drive-thru only and drinks only," offering over 20,000 drink combinations [233].
- House of Biryan: This QSR chain specializing in biryani has raised \$2 million in new funding to expand its operations, emphasizing its unique niche in the market [212].
- BIGGUYS: A chicken-focused QSR chain that has raised \$2 million to accelerate its expansion across South India, targeting regions like Bangalore [214].
- Biggies Burger: This burger chain has grown from 37 to 130 stores in just over two years and recently raised pre-Series A funding to further scale its operations [218].
- Boba Bhai: Specializing in bubble tea, Boba Bhai has raised seed funding at a valuation of INR 50 Cr, highlighting its growing popularity in the QSR space [219].

#### **Audience Identification**

#### **Current & aspirational audiences**

- Current Target Audiences:
  - o Adults aged 25-44 with a female skew [105].
  - Median Household Income: \$68,000 [105].
  - Marital Status: 61% married [105].
  - Household Size: 3-4 members [105].
  - Behavior: Lunch-driven, family-oriented "cravers" [105].
- Aspiration Audiences:
  - Millennials and Gen Z: These groups show a high preference for takeout and delivery, with
     72% of millennials and 66% of Gen Z adults considering it essential [162][85].

 Younger, City-Dwelling Americans: High recall of out-of-home (OOH) QSR ads among these demographics [87].

# **Audience competitor interactions**

# **Current Target Audiences (Adults aged 25-44 with a female skew)**

### 1. Chipotle Mexican Grill:

- Interaction: This demographic appreciates Chipotle's focus on fresh, high-quality ingredients and customizable menu options. The family-oriented "cravers" might find Chipotle's offerings appealing for both lunch and dinner, especially given the brand's commitment to sustainability, which resonates with many in this age group.
- Behavior: Likely to visit Chipotle for its healthy options and the ability to customize meals to suit family preferences.

# 2. Qdoba:

- Interaction: Qdoba's unique flavors and free guacamole and queso can attract this audience, especially those looking for value-added options. The family-friendly atmosphere aligns well with the household size of 3-4 members.
- Behavior: This group might choose Qdoba for family meals, appreciating the added value of free extras and the diverse menu options.

### 3. Taco Bell:

- o Interaction: Taco Bell's innovative menu items and extensive marketing campaigns can attract this demographic, particularly those looking for quick, affordable meals. However, the focus on innovation might appeal more to the younger end of this age spectrum.
- Behavior: Likely to visit Taco Bell for quick, convenient meals, especially during lunch hours.

### 4. Moe's Southwest Grill:

- Interaction: Moe's welcoming environment and diverse menu can attract family-oriented
   "cravers." The fun, family-friendly atmosphere is a significant draw for this demographic.
- Behavior: This audience might frequent Moe's for family outings, enjoying the fresh ingredients and the inviting atmosphere.

### 5. Baja Fresh:

 Interaction: Baja Fresh's emphasis on healthier menu options and made-to-order approach appeals to health-conscious adults in this age group. The focus on fresh, highquality ingredients aligns with their preferences.  Behavior: Likely to choose Baja Fresh for healthier meal options, especially for family meals.

#### 6. Del Taco:

- Interaction: Del Taco's value pricing and diverse menu, which includes both Mexican cuisine and American fast food, can attract this demographic looking for variety and affordability.
- Behavior: This group might visit Del Taco for budget-friendly family meals, appreciating the variety of options available.

# Aspirational Audiences (Millennials and Gen Z, Younger, City-Dwelling Americans)

## 1. Chipotle Mexican Grill:

- Interaction: Millennials and Gen Z appreciate Chipotle's commitment to sustainability and high-quality ingredients. The brand's strong digital presence and delivery options cater to their preference for takeout and delivery.
- Behavior: Likely to order Chipotle for delivery or takeout, valuing the convenience and quality.

## 2. Qdoba:

- Interaction: Qdoba's unique flavors and free extras appeal to the adventurous tastes of Millennials and Gen Z. The brand's digital ordering options also cater to their tech-savvy nature.
- Behavior: This audience might choose Qdoba for its unique offerings and convenience of digital ordering.

#### 3. Taco Bell:

- Interaction: Taco Bell's innovative menu items and strong social media presence resonate well with Millennials and Gen Z. The brand's extensive marketing campaigns often target these younger demographics.
- Behavior: Likely to engage with Taco Bell through social media and order innovative menu items for takeout or delivery.

#### 4. Moe's Southwest Grill:

- Interaction: Moe's fun, family-friendly atmosphere and fresh ingredients appeal to younger audiences looking for a casual dining experience. The brand's digital presence also caters to their preferences.
- o Behavior: This group might visit Moe's for a casual dining experience with friends, enjoying the fresh ingredients and welcoming environment.

### 5. Baja Fresh:

- Interaction: Baja Fresh's healthier menu options and made-to-order approach appeal to health-conscious Millennials and Gen Z. The brand's focus on fresh ingredients aligns with their preferences.
- Behavior: Likely to choose Baja Fresh for healthier takeout or delivery options.

### 6. Del Taco:

- Interaction: Del Taco's value pricing and diverse menu appeal to budget-conscious younger audiences. The brand's digital ordering options also cater to their tech-savvy nature.
- Behavior: This audience might visit Del Taco for affordable meals, appreciating the variety and convenience of digital ordering.

## **Emergent Brands**

#### 1. 7 Brew:

- Interaction: The simple model of "drive-thru only and drinks only" appeals to younger audiences looking for quick, convenient options. The extensive drink combinations cater to their desire for variety.
- Behavior: Likely to visit 7 Brew for quick, convenient drink options, especially during busy days.

## 2. House of Biryan:

- o Interaction: The unique niche of biryani appeals to younger audiences looking for diverse and flavorful meal options. The brand's expansion efforts highlight its growing popularity.
- Behavior: This group might choose House of Biryan for unique, flavorful meals, especially for takeout or delivery.

### 3. BIGGUYS:

- Interaction: The focus on chicken and the brand's expansion efforts appeal to younger audiences looking for new and exciting meal options. The brand's growth highlights its increasing popularity.
- Behavior: Likely to visit BIGGUYS for chicken-focused meals, appreciating the new and exciting options.

## 4. Biggies Burger:

 Interaction: The rapid growth and expansion of Biggies Burger appeal to younger audiences looking for trendy and popular meal options. The brand's focus on burgers aligns with their preferences.  Behavior: This audience might visit Biggies Burger for trendy, popular burger options, especially for takeout or delivery.

### 5. Boba Bhai:

- o Interaction: The specialization in bubble tea appeals to younger audiences looking for unique and trendy drink options. The brand's growing popularity highlights its appeal.
- Behavior: Likely to visit Boba Bhai for unique, trendy bubble tea options, especially during social outings.

### Audience engagement ideas

## **Current Target Audiences:**

- 1. Adults aged 25-44 with a female skew
  - Strategies/Ideas:
    - Influencer Partnerships: Collaborate with family-oriented influencers who can showcase your products in a relatable, everyday context.
    - Content Marketing: Develop blog posts, recipes, and meal planning guides that cater to busy families.
    - Social Media Campaigns: Use Instagram and Pinterest to share visually appealing meal ideas and family activities.

# Why It Resonates:

- Influencers can provide authentic endorsements that resonate with this demographic's daily life.
- Content marketing offers practical value, helping to solve common problems like meal planning.
- Visual platforms like Instagram and Pinterest are popular among women in this age group for finding inspiration.

## 2. Median Household Income: \$68,000

- Strategies/Ideas:
  - Value Promotions: Offer family meal deals and discounts that emphasize value for money.
  - Loyalty Programs: Implement a rewards program that offers discounts or free items after a certain number of purchases.
  - Community Engagement: Sponsor local events or partner with schools and community centers.

### Why It Resonates:

- Value promotions appeal to budget-conscious families looking for affordable dining options.
- Loyalty programs encourage repeat business and build brand loyalty.
- Community engagement fosters a sense of local support and trust.

### 3. Marital Status: 61% married

### Strategies/Ideas:

- Date Night Specials: Create promotions for couples, such as "Date Night" meal packages.
- Family Events: Host family-friendly events or activities at your locations.
- Collaborative Campaigns: Partner with family-oriented brands for co-branded promotions.

# Why It Resonates:

- Date night specials cater to married couples looking for convenient dining options.
- Family events create memorable experiences that can drive repeat visits.
- Collaborative campaigns can introduce your brand to new, but relevant, audiences.

## 4. Household Size: 3-4 members

### Strategies/Ideas:

- Family Meal Bundles: Offer meal bundles designed to feed 3-4 people.
- Interactive Content: Create interactive content like family quizzes or cooking challenges.
- User-Generated Content: Encourage customers to share photos of their family meals on social media.

# Why It Resonates:

- Family meal bundles provide convenience and value for typical household sizes.
- Interactive content engages families and makes dining an enjoyable experience.
- User-generated content builds community and trust through authentic customer experiences.

## 5. Behavior: Lunch-driven, family-oriented "cravers"

# Strategies/Ideas:

- Lunch Specials: Offer attractive lunch deals that cater to both individuals and families.
- Mobile Ordering: Enhance your mobile app to make ordering lunch quick and easy.
- Time-Limited Offers: Use time-limited promotions to drive lunchtime traffic.

### Why It Resonates:

- Lunch specials attract those looking for quick, affordable meals during the day.
- Mobile ordering appeals to busy individuals and families who value convenience.
- Time-limited offers create a sense of urgency and can boost midday sales.
   Aspiration Audiences:

#### 6. Millennials and Gen Z

## Strategies/Ideas:

- Social Media Challenges: Launch challenges on TikTok and Instagram that encourage user participation.
- Sustainability Initiatives: Highlight eco-friendly practices and sustainable sourcing.
- Mobile-First Experience: Optimize your website and app for seamless mobile ordering and delivery.

## Why It Resonates:

- Social media challenges engage these tech-savvy generations and encourage viral sharing.
- Sustainability initiatives align with the values of millennials and Gen Z, who prioritize ethical consumption.
- A mobile-first experience meets the expectations of these digital natives for convenience and efficiency.

# 7. Younger, City-Dwelling Americans

## Strategies/Ideas:

- Out-of-Home (OOH) Advertising: Utilize billboards, transit ads, and digital screens in urban areas.
- Pop-Up Events: Host pop-up dining experiences in trendy city locations.

 Partnerships with Delivery Services: Collaborate with popular food delivery apps to offer exclusive deals.

# Why It Resonates:

- OOH advertising captures the attention of city dwellers who are frequently on the move.
- Pop-up events create buzz and offer a unique dining experience that appeals to urbanites.
- Partnerships with delivery services cater to the high demand for takeout and delivery in urban settings.

## **Audience messaging**

## **Current Target Audiences**

### Adults aged 25-44 with a female skew

- "Savor Every Bite: Perfect Lunches for Busy Moms"
  - Why it resonates: Highlights the convenience and quality of Rubio's meals, appealing to busy mothers who value quick yet nutritious options.
- "Family Time, Anytime: Delicious Meals for Everyone"
  - Why it resonates: Emphasizes the family-oriented nature of the audience, promoting Rubio's as a go-to for family meals.

## Median Household Income: \$68,000

- "Affordable Indulgence: Gourmet Flavors Without the Gourmet Price"
  - Why it resonates: Appeals to budget-conscious consumers who still want high-quality dining experiences.
- "Taste the Value: Delicious Meals That Won't Break the Bank"
  - Why it resonates: Directly addresses the balance between cost and quality, a key consideration for this income bracket.

### Marital Status: 61% married

- "Date Night Done Right: Share a Meal, Share a Moment"
  - Why it resonates: Encourages couples to choose Rubio's for a special yet casual dining experience.
- "Together at the Table: Meals Made for Sharing"

 Why it resonates: Reinforces the idea of Rubio's as a place for shared experiences and quality time.

### Household Size: 3-4 members

- "Family Feasts: Meals That Bring Everyone Together"
  - Why it resonates: Highlights the suitability of Rubio's for family dining, catering to larger household sizes.
- "More to Love: Portions Perfect for Sharing"
  - Why it resonates: Emphasizes generous portions, appealing to families looking for value and satisfaction.

### Behavior: Lunch-driven, family-oriented "cravers"

- "Midday Cravings? Satisfy Them with Rubio's"
  - Why it resonates: Directly addresses the lunch-driven behavior, positioning Rubio's as the perfect midday meal solution.
- "Crave-Worthy Lunches for the Whole Family"
  - Why it resonates: Combines the lunch focus with family orientation, appealing to those looking for a quick yet satisfying family meal.

### **Aspiration Audiences**

# Millennials and Gen Z

- "Order Up: Your Favorite Flavors Delivered Fast"
  - Why it resonates: Appeals to the high preference for takeout and delivery among these groups, emphasizing speed and convenience.
- "Crave It, Click It, Get It: Easy Online Ordering"
  - Why it resonates: Highlights the ease of online ordering, a key factor for tech-savvy millennials and Gen Z.

### Younger, City-Dwelling Americans

- "City Life, City Bites: Quick Meals for Your Busy Day"
  - Why it resonates: Speaks to the fast-paced lifestyle of city dwellers, positioning Rubio's as a quick and convenient option.
- "Urban Eats: Delicious Meals on the Go"
  - Why it resonates: Emphasizes the portability and convenience of Rubio's meals, ideal for those constantly on the move.

- "Spotted: Your Favorite QSR Right Around the Corner"
  - Why it resonates: Leverages the high recall of out-of-home (OOH) QSR ads, making Rubio's top of mind for city dwellers.
    - By tailoring the messaging to the specific needs and behaviors of each audience, Rubio's can effectively engage both current and aspirational customers, driving increased loyalty and new customer acquisition.

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